

AMERICAN CLUB OF LISBON BOARD OF DIRECTORS

APPLICATION

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EDUCATION: Princeton BA, Science Pô Paris CEP, Harvard Business School MBA, Babson Seminar for Entrepreneurial Educators (6 years)

CURRENT OCCUPATION: Retired, many part-time activities, President American Club of Lisbon, author

PRIOR EMPLOYMENT: Investment banker, industrialist/entrepreneur, professor, consultant, author

How many years have you been a member of ACL? 7

What ideas, goals and visions do you have for ACL?

My first objective in seeking a renewal of my mandate as President is to insure the continuation of the American Club of Lisbon, as the prestigious, active, high quality, respected institution, fulfilling its mission as defined to promote good will between the people of Portugal and the people of the US, as well as other friendly nations. I am less concerned with growth than with quality, of its membership and its programs, seeking to maintain the highest standards of quality while insuring financial equilibrium.

I hope, if I am elected, to begin a new chapter for our Club, to adapt to the new, more competitive environment we are encountering, which I take as more of an opportunity than a threat, by introducing new activities. I hope to be able to work with a dynamic and committed new Board to foster this development.

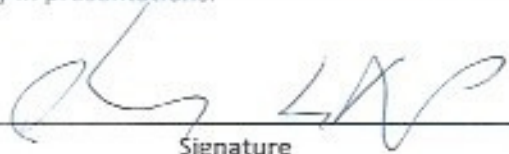
I also intend in parallel to have the American Club of Lisbon play an active role in the development of the Association of American Clubs, an international network of American Clubs throughout the world that I have sought to revitalize.

I expect, in the course of this mandate, to integrate new persons in the leadership of our Club, to provide for a healthy succession when that will be timely.

If you are elected to the Board, what specific contribution would you like to make and what abilities, would you bring to bear in making those contributions?

Working in tandem and in efficient partnership with our remarkable Executive Director, I will seek to continue to provide leadership, more as an executive chairman contributing to the strategic direction and as the "public face" of the American Club, continuing to be present for our members as a welcoming presence at our events as well as participating directly in presentations.

November 11, 2013
Date


Signature